

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2014

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-23367

**BIRNER DENTAL MANAGEMENT SERVICES, INC.**

(Exact name of registrant as specified in its charter)

COLORADO

(State or other jurisdiction of incorporation  
or organization)

84-1307044

(IRS Employer  
Identification No.)

1777 S. HARRISON STREET, SUITE 1400  
DENVER, COLORADO

(Address of principal executive offices)

80210

(Zip Code)

(303) 691-0680

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check One):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

<u>Class</u>	<u>Shares Outstanding as of November 3, 2014</u>
<u>Common Stock, no par value</u>	<u>1,860,089</u>

**BIRNER DENTAL MANAGEMENT SERVICES, INC. AND SUBSIDIARIES**  
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**PART I - FINANCIAL INFORMATION**

**ITEM 1. FINANCIAL STATEMENTS**

**BIRNER DENTAL MANAGEMENT SERVICES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
**(UNAUDITED)**

ASSETS	December 31, 2013	September 30, 2014
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents	\$ 469,827	\$ 277,707
Accounts receivable, net of allowance for doubtful accounts of approximately \$420,000 and \$420,000, respectively	3,250,319	3,195,181
Notes receivable	34,195	34,195
Deferred tax asset	272,523	297,240
Income tax receivable	176,935	-
Prepaid expenses and other assets	455,158	656,047
<b>Total current assets</b>	<b>4,658,957</b>	<b>4,460,370</b>
<b>PROPERTY AND EQUIPMENT, net</b>	<b>10,126,399</b>	<b>11,814,428</b>
<b>OTHER NONCURRENT ASSETS:</b>		
Intangible assets, net	9,292,868	8,621,999
Deferred charges and other assets	165,661	161,728
Notes receivable	109,501	89,653
<b>Total assets</b>	<b>\$ 24,353,386</b>	<b>\$ 25,148,178</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts payable	\$ 2,548,240	\$ 2,002,037
Accrued expenses	1,641,509	1,811,147
Accrued payroll and related expenses	2,192,495	2,722,881
Income taxes payable	-	539,820
<b>Total current liabilities</b>	<b>6,382,244</b>	<b>7,075,885</b>
<b>LONG-TERM LIABILITIES:</b>		
Deferred tax liability, net	3,030,205	2,230,830
Long-term debt	8,091,790	10,301,988
Other long-term obligations	965,959	988,031
<b>Total liabilities</b>	<b>18,470,198</b>	<b>20,596,734</b>
<b>SHAREHOLDERS' EQUITY:</b>		
Preferred Stock, no par value, 10,000,000 shares authorized; none outstanding	-	-
Common Stock, no par value, 20,000,000 shares authorized; 1,852,565 and 1,860,089 shares issued and outstanding, respectively	779,758	1,088,269
Retained earnings	5,103,430	3,463,175
<b>Total shareholders' equity</b>	<b>5,883,188</b>	<b>4,551,444</b>
<b>Total liabilities and shareholders' equity</b>	<b>\$ 24,353,386</b>	<b>\$ 25,148,178</b>

The accompanying notes are an integral part of these condensed consolidated financial statements.

**BIRNER DENTAL MANAGEMENT SERVICES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**(UNAUDITED)**

	Quarters Ended		Nine Months Ended	
	September 30,		September 30,	
	2013	2014	2013	2014
<b>REVENUE:</b>				
Dental practice revenue	\$ 14,654,444	\$ 14,823,803	\$ 44,830,421	\$ 45,867,717
Capitation revenue	1,406,627	1,277,041	4,271,244	3,916,049
	<u>16,061,071</u>	<u>16,100,844</u>	<u>49,101,665</u>	<u>49,783,766</u>
<b>DIRECT EXPENSES:</b>				
Clinical salaries and benefits	9,653,405	9,643,784	29,059,351	29,471,225
Dental supplies	701,332	776,431	2,139,576	2,230,122
Laboratory fees	775,255	797,007	2,333,963	2,493,786
Occupancy	1,498,608	1,511,804	4,410,146	4,429,726
Advertising and marketing	280,516	209,061	858,753	678,310
Depreciation and amortization	855,544	1,103,335	2,513,788	3,097,413
General and administrative	1,294,460	1,304,149	3,562,103	4,129,054
	<u>15,059,120</u>	<u>15,345,571</u>	<u>44,877,680</u>	<u>46,529,636</u>
Contribution from dental offices	<u>1,001,951</u>	<u>755,273</u>	<u>4,223,985</u>	<u>3,254,130</u>
<b>CORPORATE EXPENSES:</b>				
General and administrative	1,109,573 <sup>(1)</sup>	1,327,993 <sup>(1)</sup>	3,512,392 <sup>(2)</sup>	3,677,019 <sup>(2)</sup>
Depreciation and amortization	<u>50,016</u>	<u>56,132</u>	<u>145,767</u>	<u>167,426</u>
<b>OPERATING INCOME/(LOSS)</b>	<b>(157,638)</b>	<b>(628,852)</b>	<b>565,826</b>	<b>(590,315)</b>
<b>OTHER INCOME (EXPENSE)</b>				
Change in fair value of contingent liabilities	196,000	-	196,000	-
Interest (expense), net	<u>(36,795)</u>	<u>(31,293)</u>	<u>(70,307)</u>	<u>(86,072)</u>
<b>INCOME/(LOSS) BEFORE INCOME TAXES</b>	<b>1,567</b>	<b>(660,145)</b>	<b>691,519</b>	<b>(676,387)</b>
Income tax expense/(benefit)	<u>612</u>	<u>(257,457)</u>	<u>269,693</u>	<u>(263,791)</u>
<b>NET INCOME/(LOSS)</b>	<b>\$ 955</b>	<b>\$ (402,688)</b>	<b>\$ 421,826</b>	<b>\$ (412,596)</b>
Net income/(loss) per share of Common Stock - Basic	<u>\$ 0.00</u>	<u>\$ (0.22)</u>	<u>\$ 0.23</u>	<u>\$ (0.22)</u>
Net income/(loss) per share of Common Stock - Diluted	<u>\$ 0.00</u>	<u>\$ (0.22)</u>	<u>\$ 0.23</u>	<u>\$ (0.22)</u>
Cash dividends per share of Common Stock	<u>\$ 0.22</u>	<u>\$ 0.22</u>	<u>\$ 0.66</u>	<u>\$ 0.66</u>
Weighted average number of shares of Common Stock and dilutive securities:				
Basic	<u>1,851,598</u>	<u>1,860,089</u>	<u>1,851,150</u>	<u>1,858,232</u>
Diluted	<u>1,863,783</u>	<u>1,860,089</u>	<u>1,861,421</u>	<u>1,858,232</u>

<sup>(1)</sup> Corporate expense - general and administrative includes \$114,291 of stock-based compensation expense pursuant to ASC Topic 718 for the quarter ended September 30, 2013 and \$62,765 of stock-based compensation expense pursuant to ASC Topic 718 and \$338,861 of accrued severance compensation expense for the quarter ended September 30, 2014.

<sup>(2)</sup> Corporate expense - general and administrative includes \$351,873 of stock-based compensation expense pursuant to ASC Topic 718 for the nine months ended September 30, 2013 and \$232,800 of stock-based compensation expense pursuant to ASC Topic 718 and \$338,861 of accrued severance compensation expense for the nine months ended September 30, 2014.

The accompanying notes are an integral part of these condensed consolidated financial statements.

**BIRNER DENTAL MANAGEMENT SERVICES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY**  
**(UNAUDITED)**

	<u>Common Stock</u>		Retained Earnings	Shareholders' Equity
	<u>Shares</u>	<u>Amount</u>		
BALANCES, December 31, 2013	1,852,565	\$ 779,758	\$ 5,103,430	\$ 5,883,188
Common Stock options exercised	7,524	64,500	-	64,500
Tax benefit of Common Stock options exercised	-	11,211	-	11,211
Dividends declared on Common Stock	-	-	(1,227,659)	(1,227,659)
Stock-based compensation expense	-	232,800	-	232,800
Net loss, nine months ended September 30, 2014	-	-	(412,596)	(412,596)
BALANCES, September 30, 2014	<u>1,860,089</u>	<u>\$ 1,088,269</u>	<u>\$ 3,463,175</u>	<u>\$ 4,551,444</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

**BIRNER DENTAL MANAGEMENT SERVICES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**

	Nine Months Ended	
	September 30,	
	2013	2014
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income/(loss)	\$ 421,826	\$ (412,596)
Adjustments to reconcile net income/(loss) to net cash provided by operating activities:		
Depreciation and amortization	2,659,555	3,264,839
Stock-based compensation expense	351,873	232,800
Provision for doubtful accounts	276,236	688,789
Provision for (benefit from) deferred income taxes	(127,165)	(824,092)
Change in fair value of contingent liabilities	(196,000)	-
Loss on sale of assets	-	9,220
Changes in assets and liabilities		
Accounts receivable	(1,545,741)	(633,651)
Prepaid expenses and other assets	(193,151)	(200,889)
Deferred charges and other assets	(7,192)	3,933
Accounts payable	368,343	(546,203)
Accrued expenses	336,995	167,983
Accrued payroll and related expenses	633,638	530,386
Income taxes payable/(receivable)	478,324	716,755
Other long-term obligations	(415,140)	22,072
Net cash provided by operating activities	3,042,401	3,019,346
<b>CASH FLOWS USED IN INVESTING ACTIVITIES:</b>		
Capital expenditures	(3,522,533)	(4,310,494)
Notes receivable	16,450	19,848
Proceeds from sale of assets	-	19,275
Net cash used in investing activities	(3,506,083)	(4,271,371)
<b>CASH FLOWS USED IN FINANCING ACTIVITIES:</b>		
Advances – line of credit	21,783,086	21,608,633
Repayments – line of credit	(17,535,915)	(19,398,435)
Advances – Term Loan	2,000,000	-
Repayments – Term Loan	(3,800,000)	-
Proceeds from exercise of Common Stock options	43,000	64,500
Tax benefit (expense) of Common Stock options exercised	(31,671)	11,211
Common Stock cash dividends	(1,218,889)	(1,226,004)
Net cash provided by financing activities	1,239,611	1,059,905
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>	775,929	(192,120)
<b>CASH AND CASH EQUIVALENTS, beginning of period</b>	1,112,511	469,827
<b>CASH AND CASH EQUIVALENTS, end of period</b>	\$ 1,888,440	\$ 277,707

The accompanying notes are an integral part of these condensed consolidated financial statements.

**BIRNER DENTAL MANAGEMENT SERVICES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**

	Nine Months Ended September 30,	
	2013	2014
<b>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:</b>		
Cash paid for interest	\$ 118,750	\$ 97,028
Cash paid for income taxes	\$ 172,104	\$ 16,226
Cash received for income taxes	\$ -	\$ 183,891
<b>NON-CASH ITEM:</b>		
Conversion of contingent liability to note payable	\$ 200,000	\$ -
Conversion of contingent liability to accrued expenses	\$ 201,270	\$ -

The accompanying notes are an integral part of these condensed consolidated financial statements.

**BIRNER DENTAL MANAGEMENT SERVICES, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)**  
**September 30, 2014**

(1) UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The condensed consolidated financial statements included herein are unaudited and have been prepared by Birner Dental Management Services, Inc. (the "Company") pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States ("GAAP") have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures included herein are adequate to make the information presented not misleading. A description of the Company's accounting policies and other financial information is included in the audited consolidated financial statements as filed with the SEC in the Company's Annual Report on Form 10-K for the year ended December 31, 2013.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments necessary to present fairly the financial position of the Company as of September 30, 2014 and the results of operations and cash flows for the periods presented. All such adjustments are of a normal recurring nature. The results of operations for the quarter and nine months ended September 30, 2014 are not necessarily indicative of the results that may be achieved for a full fiscal year and cannot be used to indicate financial performance for the entire year.

(2) SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation/Basis of Consolidation

The accompanying condensed consolidated financial statements have been prepared on the accrual basis of accounting. These financial statements present the financial position and results of operations of the Company and the dental offices ("Offices"), which are under the control of the Company. The Offices are organized as professional corporations ("P.C.s") and the Company provides business services to the Offices under long-term management agreements (the "Management Agreements"). All intercompany accounts and transactions have been eliminated in the consolidation.

The Company treats Offices as consolidated subsidiaries where it has a long-term and unilateral controlling financial interest over the assets and operations of the Offices. The Company maintains control of substantially all of its Offices via the Management Agreements. The Company is a business service organization and does not engage in the practice of dentistry or the provision of dental hygiene services. These services are provided by licensed professionals. Certain key features of these arrangements either enable the Company at any time and in its sole discretion to cause a change in the shareholder of the P.C. (i.e., "nominee shareholder") or allow the Company to vote the shares of stock held by the owner of the P.C. and to elect a majority of the board of directors of the P.C. The accompanying condensed consolidated statements of income reflect revenue, which is the amount billed to patients less contractual adjustments. Direct expenses consist of all the expenses incurred in operating the Offices and paid by the Company. Under the Management Agreements, the Company assumes responsibility for the management of most aspects of the Offices' business (the Company does not engage in the practice of dentistry or the provision of dental hygiene services), including personnel recruitment and training; comprehensive administrative, business and marketing support and advice; and facilities, equipment, and support personnel as required to operate the practices.

The Company prepares its consolidated financial statements in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 810, which provides for consolidation of variable interest entities ("VIEs") of which the Company is the primary beneficiary. The Company has concluded that the P.C.s meet the definition of VIEs as defined by this standard and that the Company is the primary beneficiary of these VIEs. This conclusion was reached because the Company has the power to direct significant activities of the VIEs and the Company is obligated to absorb losses of and/or provide rights to receive benefits from the VIEs.

Reclassifications

Certain amounts presented in prior years have been reclassified to conform to the current year's presentation. Such reclassifications had no effect on net income.

## Revenue

Revenue is generally recognized when services are provided and are reported at estimated net realizable amounts due from insurance companies, preferred provider and health maintenance organizations (i.e., third-party payors) and patients for services rendered, net of contractual and other adjustments. Dental services are billed and collected by the Company in the name of the Offices.

Revenue under certain third-party payor agreements is subject to audit and retroactive adjustments. To the Company's knowledge, there are no material claims, disputes or other unsettled matters that exist concerning third-party reimbursements as of September 30, 2014.

Most of the Company's patients are insured under third-party payor agreements. The Company's billing system generates contractual adjustments for each patient encounter based on fee schedules for the patient's insurance plan. The services provided are attached to the patient's fee schedule based on the insurance the patient has at the time the service is provided. Therefore, the revenue that is recorded by the billing system is based on insurance contractual amounts. Additionally, each patient at the time of service signs a form agreeing that the patient is ultimately responsible for the contracted fee if the insurance company does not pay the fee for any reason.

## Note Receivable

A note receivable was created as part of a dental Office acquisition, of which approximately \$124,000 in principal amount is outstanding at September 30, 2014. The note has level monthly principal and interest amortization payments and a maturity date of October 31, 2018. The note bears interest of 6% which is accrued monthly. If the note is uncollectible, an allowance for doubtful accounts would be created. There was no allowance for doubtful accounts for the note as of September 30, 2014 or December 31, 2013.

## Intangible Assets

The Company's dental practice acquisitions involve the purchase of tangible and intangible assets and the assumption of certain liabilities of the acquired dental Offices. As part of the purchase price allocation, the Company allocates the purchase price to the tangible and identifiable intangible assets acquired and liabilities assumed, based on estimated fair market values. Costs of acquisition in excess of the net estimated fair value of tangible assets acquired and liabilities assumed are allocated to the Management Agreement related to the Office. The Management Agreement represents the Company's right to manage the Offices during the 40-year term of the Management Agreement. The assigned value of the Management Agreement is amortized using the straight-line method over a period of 25 years. Amortization was approximately \$221,000 and \$225,000 for the quarters ended September 30, 2014 and 2013, respectively. Amortization was approximately \$671,000 and \$675,000 for the nine months ended September 30, 2014 and 2013, respectively.

The Management Agreements cannot be terminated by a P.C. without cause, consisting primarily of bankruptcy or material default by the Company.

If facts and circumstances indicate that the carrying value of long-lived and intangible assets may be impaired, the Company will perform an evaluation of recoverability. If an evaluation is required, the estimated future undiscounted cash flows associated with the asset will be compared to the asset's carrying amount to determine if a write-down to market value or discounted cash flow value is required. There were no impairment write-downs associated with the Company's long-lived and intangible assets during the quarters ended September 30, 2014 and 2013.

## Contingent Liabilities

As part of Office acquisitions completed in 2009, the Company recorded contingent liabilities to recognize an estimated amount to be paid as part of the acquisition agreements. These contingent liabilities are recorded as other long-term obligations at estimated fair value, are payable beginning after four years from the acquisition date and are calculated at a multiple of the then-trailing twelve months operating cash flows. The liability terminates after ten years from the acquisition date. The Company remeasures the contingent liability to fair value each reporting date until the contingency is resolved. The changes in fair value are recognized in other income. During the quarter ended September 30, 2013, the Company remeasured the fair value of the contingent liabilities of two Offices that were acquired during the fourth quarter of 2009 and reduced it by \$196,000.

### Stock-Based Compensation Expense

The Company recognizes compensation expense on a straight line basis over the requisite service period of the award. Total stock-based compensation expense included in the Company's condensed consolidated statements of income for the quarters ended September 30, 2014 and 2013 was approximately \$63,000 and \$114,000 respectively, related to stock options. Total stock-based compensation expense included in the Company's condensed consolidated statements of income for the nine months ended September 30, 2014 and 2013 was approximately \$233,000 and \$352,000 respectively, related to stock options. Total stock-based compensation expense was recorded as a component of corporate general and administrative expense.

The Black-Scholes option-pricing model was used to estimate the option fair values. The option-pricing model requires a number of assumptions, of which the most significant are expected stock price volatility, the expected pre-vesting forfeiture rate, expected dividend rate and the expected option term (the amount of time from the grant date until the options are exercised or expire). Expected volatility was calculated based upon actual historical stock price movements over the most recent periods ended September 30, 2014 equal to the expected option term. Expected pre-vesting forfeitures were estimated based on historical pre-vesting forfeitures over the most recent periods ended September 30, 2014 for the expected option term.

### Recent Accounting Pronouncements

In July 2013, FASB issued ASU No. 2013-11, *Income Taxes (Topic 740) - Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists*. Under ASU 2013-11, an entity must present an unrecognized tax benefit in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss or a tax credit carryforward, except that if and to the extent that a net operating loss carryforward, a similar tax loss or a tax credit carryforward is not available at the reporting date to settle any additional income taxes that would result from disallowance of a tax position, or the tax law does not require the entity to use, and the entity does not intend to use, the deferred tax asset for such purpose, then the unrecognized tax benefit should be presented as a liability. ASU 2013-11 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2013. ASU 2013-11 did not have a material effect on the Company's consolidated financial statements.

In May 2014, FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*. This update will establish a comprehensive revenue recognition standard for virtually all industries in GAAP. ASU 2014-09 will change the amount and timing of revenue and cost recognition, implementation, disclosures and documentation. ASU 2014-09 is effective for fiscal years beginning in 2017. The Company is currently evaluating whether the adoption of ASU 2014-09 will have a material effect on the Company's consolidated financial statements.

In August 2014, FASB issued ASU No. 2014-15, *Presentation of Financial Statements-Going Concern (Subtopic 205-40): Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern*. The new standard requires management to perform interim and annual assessments of an entity's ability to continue as a going concern within one year of the date the financial statements are issued. ASU 2014-15 is effective for fiscal years beginning after December 15, 2016. The Company is currently evaluating whether the adoption of ASU 2014-15 will have a material effect on the Company's consolidated financial statements.

### (3) EARNINGS PER SHARE

The Company calculates earnings per share in accordance with ASC Topic 260.

	Quarters Ended September 30,					
	2013			2014		
	Net Income/(Loss)	Shares	Per Share Amount	Net Income/(Loss)	Shares	Per Share Amount
Basic EPS	\$ 955	1,851,598	\$ 0.00	\$ (402,688)	1,860,089	\$ (0.22)
Effect of Dilutive Stock Options	-	12,185	-	-	-	-
Diluted EPS	\$ 955	1,863,783	\$ 0.00	\$ (402,688)	1,860,089	\$ (0.22)

The difference in weighted average shares outstanding between basic earnings per share and diluted earnings per share for the quarter ended September 30, 2013 relates to the effect of 12,185, dilutive shares of the Company's Common Stock ("Common Stock") from stock options, which are included in total shares for the diluted earnings per share calculation. For the quarters ended September 30, 2014 and 2013, options to purchase 407,343 and 437,333 shares, respectively, of Common Stock were not included in the computation of diluted earnings/(loss) per share because their effect was anti-dilutive.

	Nine Months Ended September 30,					
	2013			2014		
	Net Income/(Loss)	Shares	Per Share Amount	Net Income/(Loss)	Shares	Per Share Amount
Basic EPS	\$ 421,826	1,851,150	\$ 0.23	\$ (412,596)	1,858,232	\$ (0.22)
Effect of Dilutive Stock Options	-	10,271	-	-	-	-
Diluted EPS	\$ 421,826	1,861,421	\$ 0.23	\$ (412,596)	1,858,232	\$ (0.22)

The difference in weighted average shares outstanding between basic earnings per share and diluted earnings per share for the nine months ended September 30, 2013 relates to the effect of 10,271 dilutive shares of Common Stock from stock options, which are included in total shares for the diluted earnings per share calculation. For the nine months ended September 30, 2014 and 2013, options to purchase 385,263 and 439,333 shares, respectively, of Common Stock were not included in the computation of diluted earnings/(loss) per share because their effect was anti-dilutive.

### (4) STOCK-BASED COMPENSATION PLANS

The Company's shareholders approved the 2005 Equity Incentive Plan ("2005 Plan") in June 2005. The Company's shareholders have approved several amendments to the 2005 Plan to increase the number of authorized shares of Common Stock issuable under the 2005 Plan (i) from 300,000 shares to 425,000 shares in June 2007, (ii) from 425,000 shares to 625,000 shares in June 2009, (iii) from 625,000 shares to 775,000 shares in June 2012, and (iv) from 775,000 shares to 1,025,000 shares in June 2014. The 2005 Plan provides for the grant of incentive stock options, restricted stock, restricted stock units and stock grants to eligible employees (including officers and employee-directors) and non-statutory stock options to eligible employees, directors and consultants. The objectives of the 2005 Plan are to attract and retain the best personnel and provide for additional performance incentives by providing eligible employees with the opportunity to acquire equity in the Company. As of September 30, 2014, there were 338,701 shares available for issuance under the 2005 Plan. The 2005 Plan is administered by a committee of two or more independent directors from the Company's Board of Directors (the "Committee"). The Committee determines the eligible individuals to whom awards under the 2005 Plan may be granted, as well as the time or times at which awards will be granted, the number of shares subject to awards to be granted to any eligible individual, the life of any award, and any other terms and conditions of the awards in addition to those contained in the 2005 Plan. As of September 30, 2014, there were 338,834 vested options and 100,999 unvested options under the 2005 Plan.

The Company uses the Black-Scholes option-pricing model to estimate the fair value of each option granted with the following weighted average assumptions:

Valuation Assumptions	Quarters Ended September 30,		Nine Months Ended September 30,	
	2013	2014	2013	2014
Expected life <sup>(1)</sup>	5.00	4.00	5.00	4.32
Risk-free interest rate <sup>(2)</sup>	1.38%	1.60%	0.89%	1.57%
Expected volatility <sup>(3)</sup>	50%	34%	50%	35%
Expected dividend yield	4.92%	5.12%	5.06%	5.06%
Expected forfeiture <sup>(4)</sup>	17.72%	22.00%	17.72%	21.36%

<sup>(1)</sup> The expected life, in years, of stock options is estimated based on historical experience.

<sup>(2)</sup> The risk-free interest rate is based on U.S. Treasury bills whose term is consistent with the expected life of the stock options.

<sup>(3)</sup> The expected volatility is estimated based on historical and current stock price data for the Company.

<sup>(4)</sup> Forfeitures are estimated based on historical experience.

A summary of option activity as of September 30, 2014, and changes during the nine months then ended, is presented below:

	Number of Options	Weighted- Average Exercise Price	Range of Exercise Prices	Weighted- Average Remaining Contractual Term (years)	Aggregate Intrinsic Value (thousands)
Outstanding at January 1, 2014	482,833	\$ 18.48	\$ 10.75 - \$21.85	3.9	\$ 214
Granted	22,000	\$ 17.36	\$ 17.05 - \$17.80		
Exercised	(10,000)	\$ 10.75	\$ 10.75 - \$10.75		
Cancelled	(55,000)	\$ 18.72	\$ 17.25 - \$21.85		
Outstanding at September 30, 2014	<u>439,833</u>	<u>\$ 18.57</u>	<u>\$ 11.50 - \$21.00</u>	<u>3.2</u>	<u>\$ 101</u>
Exercisable at September 30, 2014	<u>338,834</u>	<u>\$ 18.91</u>	<u>\$ 11.50 - \$21.00</u>	<u>2.6</u>	<u>\$ 91</u>

The weighted average grant date fair values of options granted were \$3.28 per share and \$4.92 per share during the nine months ended September 30, 2014 and 2013, respectively. Net cash proceeds from the exercise of stock options during the nine months ended September 30, 2014 and 2013 were approximately \$64,500 and \$43,000 respectively. The associated income tax effect from stock options exercised during the nine months ended September 30, 2014 and 2013 was approximately \$11,000 and \$(32,000) respectively. As of the date of exercise, the total intrinsic values of options exercised during the nine months ended September 30, 2014 and 2013 were approximately \$67,000 and \$147,000 respectively. As of September 30, 2014, there was approximately \$307,000 of total unrecognized compensation expense related to non-vested stock options, which is expected to be recognized over a weighted average period of 2.07 years.

(5) DIVIDENDS

The Company has declared and paid the following quarterly cash dividends.

<u>Date Dividend Paid</u>	<u>Quarterly Dividend Paid per Share</u>
January 11, 2013; April 12, 2013; July 12, 2013; October 11, 2013	\$ 0.22
January 10, 2014; April 11, 2014, July 11, 2014; October 10, 2014	

The payment of dividends in the future is subject to the discretion of the Company's Board of Directors, and various factors may prevent the Company from paying dividends or require the Company to reduce the dividends. Such factors include the Company's financial position, capital requirements and liquidity, the existence of a stock repurchase program, any loan agreement restrictions, state corporate law restrictions, results of operations and such other factors that the Company's Board of Directors may consider relevant.

(6) LINE OF CREDIT

On September 13, 2013, the Company entered into a Credit Agreement with Compass Bank, which was amended on February 12, 2014 and August 8, 2014 (the "Credit Facility"). The Credit Facility allows the Company to borrow, on a revolving basis, an aggregate principal amount not to exceed \$12.0 million. Interest is computed at either the lender's prime rate or at LIBOR rate plus 1.15% in effect from time to time at the Company's option. As of September 30, 2014, the Company's LIBOR borrowing rate was 1.30% and the prime rate borrowing rate was 3.25%. A commitment fee on the average daily unused amount of the revolving loan commitment is also assessed at a rate of 0.25% per annum, and is payable quarterly in arrears. At September 30, 2014, the Company had approximately \$10.3 million LIBOR rate borrowings outstanding and approximately \$1.7 million available for borrowing under the Credit Facility. The loan matures on September 13, 2016. The Credit Facility is collateralized by substantially all of the assets of the Company. The Credit Facility requires the Company to comply with certain affirmative and negative covenants, including maintaining (i) a debt-to-EBITDA ratio of no more than 2.45 to 1.00 for the year ending December 31, 2014, 2.15 to 1.00 for the twelve months ending June 30, 2015, 2.05 to 1.00 for the year ending December 31, 2015, and 2.00 to 1.00 for the twelve months ending June 30, 2016, and (ii) a fixed charge coverage ratio of not less than 1.25 to 1.00. At September 30, 2014, the Company was in compliance with the Credit Facility covenants.

(7) TERM LOAN

On September 13, 2013, the Company terminated its term loan with KeyBank National Association. The Company repaid the outstanding \$3.6 million principal amount plus accrued interest under the term loan with borrowings under the new Credit Facility.

(8) DISCLOSURES ABOUT FAIR VALUE OF FINANCIAL INSTRUMENTS

ASC Topic 825, "Disclosures About Fair Value of Financial Instruments," requires disclosure about the fair value of financial instruments. Carrying amounts for all financial instruments included in current assets and current liabilities approximate estimated fair values due to the short maturity of those instruments. The fair values of the Company's long-term debt are based on similar rates currently available to the Company. The Company believes the book value approximates fair value for the notes receivable.

The Company follows ASC Topic 820, "Fair Value Measurements and Disclosures," which defines fair value, establishes a framework for using fair value to measure assets and liabilities, and expands disclosures about fair value measurements. The statement establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are inputs that market participants would use in pricing the asset or liability developed based on market data obtained from sources independent of the Company. Unobservable inputs are inputs that reflect the Company's assumptions of what market participants would use in pricing the asset or liability developed based on the best information available in the circumstances. The hierarchy is broken down into three levels based on the reliability of the inputs as follows:

Level 1: Quoted prices are available in active markets for identical assets or liabilities.

Level 2: Quoted prices in active markets for similar assets and liabilities that are observable for the asset or liability; or

Level 3: Unobservable pricing inputs that are generally less observable from objective sources, such as discounted cash flow models or valuations.

ASC Topic 820 requires financial assets and liabilities to be classified based on the lowest level of input that is significant to the fair value measurement. The Company's assessment of the significance of a particular input to the fair value measurement requires judgment, and may affect the valuation of the fair value of assets and liabilities and their placement within the fair value hierarchy levels. There were no transfers between the fair value hierarchy levels during the quarters ended September 30, 2013 and 2014.

The following table represents the Company's financial assets and liabilities that were accounted for at fair value on a recurring basis as of December 31, 2013 and September 30, 2014 by level within the fair value hierarchy:

	December 31, 2013			September 30, 2014		
	Fair Value Measurement Using			Fair Value Measurement Using		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
Contingent Liabilities Balance	\$ -	-	\$ 421,000	\$ -	-	\$ 421,000

## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **Forward-Looking Statements**

The statements contained in this report that are not historical in nature are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. All statements, other than statements of historical fact, included in this report that address activities, events or developments that we expect, believe, intend or anticipate will or may occur in the future, are forward-looking statements. When used in this document, the words "estimate," "believe," "anticipate," "project" and similar expressions are intended to identify forward-looking statements. Forward-looking statements are inherently subject to risks and uncertainties, many of which cannot be predicted with accuracy and some of which might not even be anticipated. These forward-looking statements include statements in this Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations," regarding intent, belief or current expectations of the Company or its officers with respect to the development of *de novo* offices or acquisition of additional dental practices ("Offices") and the successful integration of such Offices into the Company's network, recruitment of additional dentists, funding of the Company's expansion, capital expenditures, payment or nonpayment of dividends and cash outlays for income taxes and other purposes.

Such forward-looking statements involve certain risks and uncertainties that could cause actual results to differ materially from anticipated results. These risks and uncertainties include regulatory constraints, changes in laws or regulations concerning the practice of dentistry or dental practice management companies, the availability of suitable new markets and suitable locations within such markets, changes in the Company's operating or expansion strategy, the general economy of the United States and the specific markets in which the Company's Offices are located, trends in the health care, dental care and managed care industries, as well as the risk factors set forth in Item 1A. "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2013, and other factors as may be identified from time to time in the Company's filings with the Securities and Exchange Commission or in the Company's press releases.

### **General**

The following discussion relates to factors that have affected the results of operations and financial condition of the Company for the quarters and nine months ended September 30, 2014 and 2013. This information should be read in conjunction with the Company's condensed consolidated financial statements and related notes thereto included elsewhere in this report.

## Overview

The Company was formed in May 1995 and currently manages 67 Offices in Colorado, New Mexico and Arizona staffed by 75 general dentists and 40 specialists. The Company derives all of its revenue from its Management Agreements with professional corporations (“P.C.s”), which conduct the practice at each Office. In addition, the Company assumes a number of responsibilities when it develops a *de novo* Office or acquires an existing dental practice. These responsibilities are set forth in a Management Agreement, as described below.

The Company was formed with the intention of becoming the leading provider of business services to dental practices in Colorado. The Company’s growth and success in the Colorado market led to its expansion into the New Mexico and Arizona markets. The Company’s growth strategy is to focus on greater utilization of existing physical capacity through recruiting more dentists and support staff and through development of *de novo* Offices and selective acquisitions.

## Critical Accounting Policies

The Company’s critical accounting policies are set forth in its Annual Report on Form 10-K for the year ended December 31, 2013. There have been no changes to these policies since the filing of that report.

## Components of Revenue and Expenses

Revenue represents the revenue of the Offices, reported at estimated realizable amounts, received from third-party payors and patients for dental services rendered at the Offices, net of contractual and other adjustments. Substantially all of the Company’s patients are insured under third-party payor agreements. The Company’s billing system generates contractual adjustments for each patient encounter based on fee schedules for the patient’s insurance plan. The services provided are attached to the patient’s fee schedule based on the insurance the patient has at the time the service is provided. Therefore, the revenue that is recorded by the billing system is based on insurance contractual amounts. Additionally, each patient at the time of service signs a form agreeing that the patient is ultimately responsible for the contracted fee if the insurance company does not pay the fee for any reason.

Direct expenses consist of clinical salaries and benefits paid to dentists, dental hygienists and dental assistants and the expenses incurred by the Company in connection with managing the Offices, including salaries and benefits of other employees at the Offices, supplies, laboratory fees, occupancy costs, advertising and marketing, depreciation and amortization and general and administrative expenses (including office supplies, equipment leases, management information systems and other expenses related to dental practice operations). The Company also incurs personnel and administrative expenses in connection with maintaining a corporate function that provides management, administrative, marketing, development and professional services to the Offices.

Under each of the Management Agreements, the Company provides business and marketing services at the Offices, including (i) providing capital, (ii) designing and implementing advertising and marketing programs, (iii) negotiating for the purchase of supplies, (iv) staffing, (v) recruiting, (vi) training of non-dental personnel, (vii) billing and collecting patient fees, (viii) arranging for certain legal and accounting services and (ix) negotiating with managed care organizations. The P.C. is responsible for, among other things, (i) supervision of all dentists, dental hygienists and dental assistants, (ii) complying with all laws, rules and regulations relating to dentists, dental hygienists and dental assistants and (iii) maintaining proper patient records. The Company has made, and intends to make in the future, loans to P.C.s to fund their acquisition of dental assets from third parties in order to comply with state dental practice laws. Because the Company’s financial statements are consolidated with the financial statements of the P.C.s, these loans are eliminated in consolidation.

Under the typical Management Agreement, the P.C. pays the Company a management fee equal to the Adjusted Gross Center Revenue of the P.C. less compensation paid to the dentists, dental hygienists and dental assistants employed at the Office of the P.C. Adjusted Gross Center Revenue is comprised of all fees and charges booked each month by or on behalf of the P.C. as a result of dental services provided to patients at the Office, less any adjustments for uncollectible accounts, professional courtesies and other activities that do not generate a collectible fee. The Company’s costs include all direct and indirect costs, overhead and expenses relating to the Company’s provision of management services to the Office under the Management Agreement, including (i) salaries, benefits and other direct costs of Company employees who work at the Office, (ii) direct costs of all Company employees or consultants who provide services to or in connection with the Office, (iii) utilities, janitorial, laboratory, supplies, advertising and other expenses incurred by the Company in carrying out its obligations under the Management Agreement, (iv) depreciation expense associated with the P.C.’s assets and the assets of the Company used at the Office, and the amortization of intangible asset value relating to the Office, (v) interest expense on indebtedness incurred by the Company to finance any of its obligations under the Management Agreement, (vi) general and malpractice insurance expenses, lease expenses and dentist recruitment

expenses, (vii) personal property and other taxes assessed on the Company's or the P.C.'s assets used in connection with the operation of the Office, (viii) out-of-pocket expenses of the Company's personnel related to mergers or acquisitions involving the P.C., (ix) corporate overhead charges or any other expenses of the Company including the P.C.'s pro rata share of the expenses of the accounting and computer services provided by the Company, and (x) a collection reserve in the amount of 5.0% of Adjusted Gross Center Revenue. As a result, substantially all costs associated with the provision of dental services at the Office are borne by the Company, except for the compensation of the dentists, dental hygienists and dental assistants who work at the Office. This enables the Company to manage the profitability of the Offices. Each Management Agreement is for a term of 40 years. Each Management Agreement generally may be terminated by the P.C. only for cause, which includes a material default by or bankruptcy of the Company. Upon expiration or termination of a Management Agreement by either party, the P.C. must satisfy all obligations it has to the Company.

Revenue is derived principally from fee-for-service revenue and revenue from capitated managed dental care plans. Fee-for-service revenue consists of P.C. revenue received from indemnity dental plans, preferred provider plans and direct payments by patients not covered by any third-party payment arrangement. Managed dental care revenue consists of P.C. revenue received from capitated managed dental care plans, including capitation payments and patient co-payments. Capitated managed dental care contracts are between dental benefits organizations and the P.C.s. Under the Management Agreements, the Company negotiates and administers these contracts on behalf of the P.C.s. Under a capitated managed dental care contract, the dental group practice provides dental services to the members of the dental benefits organization and receives a fixed monthly capitation payment for each plan member covered for a specific schedule of services regardless of the quantity or cost of services to the participating dental group practice obligated to provide them. This arrangement shifts the risk of utilization of these services to the dental group practice providing the dental services. Because the Company assumes responsibility under the Management Agreements for all aspects of the operation of the dental practices (other than the practice of dentistry) and thus bears all costs of the P.C.s associated with the provision of dental services at the Office (other than compensation of dentists, dental hygienists and dental assistants), the risk of over-utilization of dental services at the Office under capitated managed dental care plans is effectively shifted to the Company. In addition, dental group practices participating in a capitated managed dental care plan often receive supplemental payments for more complicated or elective procedures. In contrast, under traditional indemnity insurance arrangements, the insurance company pays whatever reasonable charges are billed by the dental group practice for the dental services provided.

The Company seeks to increase its revenue by increasing the patient volume at existing Offices through effective advertising and marketing programs and by adding additional specialty services. The Company also seeks to increase revenue by opening *de novo* Offices and by making selective acquisitions of dental practices. The Company seeks to supplement fee-for-service revenue with revenue from contracts with capitated managed dental care plans. Although the Company's fee-for-service business generally provides a greater margin than its capitated managed dental care business, capitated managed dental care business increases facility utilization and dentist productivity. The relative percentage of the Company's revenue derived from fee-for-service business and capitated managed dental care contracts varies from market to market depending on the availability of capitated managed dental care contracts in any particular market and the Company's ability to negotiate favorable contractual terms. In addition, the profitability of capitated managed dental care revenue varies from market to market depending on the level of capitation payments and co-payments in proportion to the level of benefits required to be provided.

The Company's policy is to collect any patient co-payments at the time the service is provided. If the patient owes additional amounts that are not covered by insurance, Offices collect by sending monthly invoices, placing phone calls and sending collection letters. Interest at 18% per annum is charged on all account balances greater than 60 days old. Patient accounts receivable that are over 120 days past due and that appear are not collectible are written off as bad debt and those in excess of \$50 are sent to an outside collections agency.

## **Results of Operations**

For the quarter ended September 30, 2014, revenue increased \$40,000, or 0.2%, to \$16.1 million compared to the quarter ended September 30, 2013. For the quarter ended September 30, 2014, net income/(loss) decreased \$404,000 to \$(403,000) or \$(0.22) per share, compared to \$1,000, or \$0.0 per share, for the quarter ended September 30, 2013.

For the nine months ended September 30, 2014, revenue increased \$682,000, or 1.4%, to \$49.8 million compared to \$49.1 million for the nine months ended September 30, 2013. For the nine months ended September 30, 2014, net income/(loss) decreased \$834,000 to \$(413,000), or \$(0.22) per share, compared to \$422,000, or \$0.23 per share, for the nine months ended September 30, 2013.

The decrease in net income is attributable to substantial investments by the Company in capital projects and in personnel and their training and one-time charges incurred of approximately \$339,000 in accrued severance compensation expense and \$81,000 in accrued office consolidation expense. In addition, the Company's net income for the third quarter of 2013 and the nine months ended September 30, 2013 benefitted from a change in fair value of contingent liabilities of \$196,000 related to two Offices that were acquired during the fourth quarter of 2009.

At the end of the second quarter of 2014, the Company made certain expense reductions to align its cost structure with the Company's revenue growth. The Company will continue to make additional expense reductions throughout the remainder of 2014. However, none of these cost reductions will affect planned *de novo* Office developments or remodels and upgrades of the Company's Offices.

During the first nine months of 2014, the Company generated \$3.0 million of cash from operations. During this period, the Company had capital expenditures of approximately \$4.3 million, paid dividends of approximately \$1.2 million and increased total bank debt by approximately \$2.2 million. The Company's outstanding bank debt increased because of the Company's development of *de novo* Offices, its commitment to upgrading its existing Offices through extensive remodels and/or Office relocations, and its continued commitment to converting its Offices to digital radiography.

The Company's earnings before interest, taxes, depreciation, amortization, non-cash expense associated with stock-based compensation, accrued severance compensation expense and accrued Office consolidation expense ("Adjusted EBITDA") decreased \$251,000, or 7.0%, to \$3.3 million for the nine months ended September 30, 2014 compared to \$3.6 million for the nine months ended September 30, 2013. Although Adjusted EBITDA is not a GAAP measure of performance or liquidity, the Company believes that it may be useful to an investor in evaluating the Company's ability to meet future debt service, capital expenditures and working capital requirements. However, investors should not consider this measure in isolation or as a substitute for operating income, cash flows from operating activities or any other measure for determining the Company's operating performance or liquidity that is calculated in accordance with GAAP. In addition, because Adjusted EBITDA is not calculated in accordance with GAAP, it may not necessarily be comparable to similarly titled measures employed by other companies. A reconciliation of Adjusted EBITDA to net income/(loss) is made by adding depreciation and amortization expense - Offices, depreciation and amortization expense - corporate, stock-based compensation expense, interest expense, net, income tax expense/(benefit), accrued severance compensation expense and accrued Office consolidation expense to net income/(loss) and subtracting the change in fair value of contingent liabilities as in the following table:

	Quarters		Nine Months	
	Ended September 30,		Ended September 30,	
	2013	2014	2013	2014
<b>RECONCILIATION OF ADJUSTED EBITDA:</b>				
Net income/(loss)	\$955	(\$402,688)	\$421,826	(\$412,596)
Add back:				
Depreciation and amortization - Offices	855,544	1,103,335	2,513,788	3,097,413
Depreciation and amortization - Corporate	50,016	56,132	145,767	167,426
Stock-based compensation expense	114,291	62,765	351,873	232,800
Interest expense, net	36,795	31,293	70,307	86,072
Income tax expense/(benefit)	612	(257,457)	269,693	(263,791)
Accrued severance compensation expense	-	338,861	-	338,861
Accrued Office consolidation expense	-	80,560	-	80,560
Less:				
Change in fair value of contingent liabilities	(196,000)	-	(196,000)	-
Adjusted EBITDA	<u>\$862,213</u>	<u>\$1,012,801</u>	<u>\$3,577,254</u>	<u>\$3,326,745</u>

The following table sets forth the percentages of revenue represented by certain items reflected in the Company's condensed consolidated statements of income. The information contained in the following table represents the historical results of the Company. The information that follows should be read in conjunction with the Company's condensed consolidated financial statements and related notes thereto contained elsewhere in this report.

**BIRNER DENTAL MANAGEMENT SERVICES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**(UNAUDITED)**

	Quarters Ended		Nine Months Ended	
	September 30,		September 30,	
	2013	2014	2013	2014
REVENUE:	100.0 %	100.0 %	100.0 %	100.0 %
DIRECT EXPENSES:				
Clinical salaries and benefits	60.1 %	59.9 %	59.2 %	59.2 %
Dental supplies	4.4 %	4.8 %	4.4 %	4.5 %
Laboratory fees	4.8 %	5.0 %	4.8 %	5.0 %
Occupancy	9.3 %	9.4 %	9.0 %	8.9 %
Advertising and marketing	1.7 %	1.3 %	1.7 %	1.4 %
Depreciation and amortization	5.3 %	6.9 %	5.1 %	6.2 %
General and administrative	8.1 %	8.1 %	7.3 %	8.3 %
	<u>93.8 %</u>	<u>95.3 %</u>	<u>91.4 %</u>	<u>93.5 %</u>
Contribution from dental offices	6.2 %	4.7 %	8.6 %	6.5 %
CORPORATE EXPENSES:				
General and administrative	6.9 % <sup>(1)</sup>	8.2 % <sup>(1)</sup>	7.2 % <sup>(2)</sup>	7.4 % <sup>(2)</sup>
Depreciation and amortization	<u>0.3 %</u>	<u>0.3 %</u>	<u>0.3 %</u>	<u>0.3 %</u>
OPERATING INCOME/(LOSS)	( 1.0)%	( 3.9)%	1.2 %	( 1.2)%
OTHER INCOME				
Change in fair value of contingent liabilities	1.2 %	0.0 %	0.4 %	0.0 %
Interest expense	<u>0.2 %</u>	<u>0.2 %</u>	<u>0.1 %</u>	<u>0.2 %</u>
INCOME/(LOSS) BEFORE INCOME TAXES	0.0 %	( 4.1)%	1.4 %	( 1.4)%
Income tax expense/(benefit)	<u>0.0 %</u>	<u>( 1.6)%</u>	<u>0.5 %</u>	<u>( 0.5)%</u>
NET INCOME/(LOSS)	<u>0.0 %</u>	<u>( 2.5)%</u>	<u>0.9 %</u>	<u>( 0.8)%</u>

<sup>(1)</sup> Corporate expense - general and administrative includes \$114,291 of stock-based compensation expense pursuant to ASC Topic 718 for the quarter ended September 30, 2013 and \$62,765 of stock-based compensation expense pursuant to ASC Topic 718 and \$338,861 of accrued severance compensation expense for the quarter ended September 30, 2014.

<sup>(2)</sup> Corporate expense - general and administrative includes \$351,873 of stock-based compensation expense pursuant to ASC Topic 718 for the nine months ended September 30, 2013 and \$232,800 of stock-based compensation expense pursuant to ASC Topic 718 and \$338,861 of accrued severance compensation expense for the nine months ended September 30, 2014.

## ***Quarter Ended September 30, 2014 Compared to Quarter Ended September 30, 2013:***

### ***Revenue***

For the quarter ended September 30, 2014, revenue increased \$40,000, or 0.2%, to \$16.1 million compared to the quarter ended September 30, 2013. This increase is attributable to revenue from three *de novo* Offices. The first *de novo* Office opened during the third quarter of 2013, the second *de novo* Office opened during the fourth quarter of 2013 and the third *de novo* Office opened during the second quarter of 2014. These three *de novo* Offices accounted for an additional \$310,000 in revenue during the quarter ended September 30, 2014. Same store revenue (based on 63 Offices open during each full quarter) decreased \$270,000.

### ***Direct expenses***

*Clinical salaries and benefits.* Clinical salaries and benefits remained constant at \$9.6 million for the quarters ended September 30, 2014 and 2013. As a percentage of revenue, clinical salaries and benefits decreased to 59.9% for the quarter ended September 30, 2014 compared to 60.1% for the quarter ended September 30, 2013.

*Dental supplies.* For the quarter ended September 30, 2014, dental supplies increased to \$776,000 compared to \$701,000 for the quarter ended September 30, 2013, an increase of \$75,000 or 10.7%. For the 63 Offices open during each full quarter, there was an increase of \$29,000 in hygiene dental supplies. The three *de novo* Offices accounted for an additional \$20,000 of dental supplies during the quarter ended September 30, 2014. As a percentage of revenue, dental supplies increased to 4.8% for the quarter ended September 30, 2014 compared to 4.4% for the quarter ended September 30, 2013.

*Laboratory fees.* For the quarter ended September 30, 2014, laboratory fees increased to \$797,000 compared to \$775,000 for the quarter ended September 30, 2013, an increase of \$22,000 or 2.8%. The three *de novo* Offices accounted for an additional \$18,000 of laboratory fees during the quarter ended September 30, 2014. As a percentage of revenue, laboratory fees increased to 5.0% for the quarter ended September 30, 2014 compared to 4.8% for the quarter ended September 30, 2013.

*Occupancy.* Occupancy expense remained constant at \$1.5 million for the quarters ended September 30, 2014 and 2013. For the 63 Offices open during each full quarter, there was a decrease of \$85,000 in janitorial expense, offset by an increase in rent expense attributable to a one-time charge incurred of approximately \$66,000 related to an Office consolidation. The three *de novo* Offices accounted for an additional \$63,000 of occupancy expense during the quarter ended September 30, 2014. As a percentage of revenue, occupancy expense increased to 9.4% for the quarter ended September 30, 2014 compared to 9.3% for the quarter ended September 30, 2013.

*Advertising and marketing.* For the quarter ended September 30, 2014, advertising and marketing expense decreased to \$209,000 compared to \$281,000 for the quarter ended September 30, 2013, a decrease of \$71,000 or 25.5%. For the 63 Offices open during each full quarter, television advertising expense decreased \$41,000 and internet advertising expense decreased \$31,000. As a percentage of revenue, advertising and marketing expense decreased to 1.3% for the quarter ended September 30, 2014 compared to 1.7% for the quarter ended September 30, 2013. The Company regularly adjusts its advertising and marketing expenditures in response to market conditions and performance in individual markets.

*Depreciation and amortization-Offices.* For the quarter ended September 30, 2014, depreciation and amortization expenses attributable to the Offices increased to \$1.1 million compared to \$856,000 for the quarter ended September 30, 2013, an increase of \$248,000 or 29.0%. The increase in depreciation and amortization expenses is primarily the result of the Company's ongoing efforts to upgrade the capital assets and tenant improvements in certain of the Company's Offices. See "Liquidity and Capital Resources" in this Item 2. The three *de novo* Offices accounted for an additional \$74,000 of depreciation and amortization expenses during the quarter ended September 30, 2014 while depreciation and amortization expenses at the 63 Offices open during each full quarter increased \$174,000. As a percentage of revenue, depreciation and amortization expenses attributable to the Offices increased to 6.9% for the quarter ended September 30, 2014 compared to 5.3% for the quarter ended September 30, 2013.

*General and administrative-Offices.* General and administrative expenses attributable to the Offices remained constant at \$1.3 million for the quarters ended September 30, 2014 and 2013. As a percentage of revenue, general and administrative expenses remained constant at 8.1% for the quarters ended September 30, 2014 and 2013.

### ***Contribution from dental Offices***

As a result of revenue increasing \$40,000 and direct expenses increasing \$286,000 during the quarter ended September 30, 2014, contribution from dental Offices decreased to \$755,000 for the quarter ended September 30, 2014 compared to \$1.0 million for the quarter ended September 30, 2013, a decrease of \$247,000 or 24.6%. As a percentage of revenue, contribution from dental Offices decreased to 4.7% for the quarter ended September 30, 2014 compared to 6.2% for the quarter ended September 30, 2013.

### ***Corporate expenses***

*Corporate expenses - general and administrative.* For the quarter ended September 30, 2014, corporate expenses – general and administrative increased to \$1.3 million compared to \$1.1 million for the quarter ended September 30, 2013, an increase of \$218,000 or 19.7%. This increase is attributable to \$339,000 in accrued severance compensation expense, offset by decreases of \$65,000 in professional fees and \$52,000 related to stock-based compensation pursuant to ASC Topic 718. As a percentage of revenue, corporate expenses - general and administrative increased to 8.2% for the quarter ended September 30, 2014 compared to 6.9% for the quarter ended September 30, 2013.

*Corporate expenses - depreciation and amortization.* For the quarter ended September 30, 2014, corporate expenses - depreciation and amortization increased to \$56,000 compared to \$50,000 for the quarter ended September 30, 2013, an increase of \$6,000 or 12.2%. As a percentage of revenue, corporate expenses – depreciation and amortization remained constant at 0.3% for the quarters ended September 30, 2014 and 2013.

### ***Operating income/(loss)***

As a result of the decrease in contribution from dental Offices and increase in corporate expenses discussed above, the Company's operating income/(loss) decreased by \$471,000 to \$(629,000) for the quarter ended September 30, 2014 compared to \$(158,000) for the quarter ended September 30, 2013. As a percentage of revenue, operating income/(loss) decreased to (3.9)% for the quarter ended September 30, 2014 compared to (1.0)% for the quarter ended September 30, 2013.

### ***Other income/(expense)***

*Change in fair value of contingent liabilities.* Change in fair value of contingent liabilities of \$196,000 for the quarter ended September 30, 2013 was due to the Company's determination to write down values of two Offices that were acquired during the fourth quarter of 2009.

*Interest expense/(income), net.* For the quarter ended September 30, 2014, interest expense, net decreased to \$31,000 compared to \$37,000 for the quarter ended September 30, 2013, a decrease of \$6,000 or 15.0%. This decrease in interest expense was caused by a lower interest rate on the Credit Facility. As a percentage of revenue, interest expense, net remained constant at 0.2% for the quarters ended September 30, 2014 and 2013.

### ***Net income/(loss)***

As a result of the above, the Company's net loss was \$(403,000) for the quarter ended September 30, 2014 compared to net income of \$1,000 for the quarter ended September 30, 2013, a decrease of \$404,000. As a percentage of revenue, net income/(loss) decreased to (2.5)% for the quarter ended September 30, 2014 compared to 0.0% for the quarter ended September 30, 2013. Net loss for the quarter ended September 30, 2014 was net of income tax benefit of \$(257,000) while net income for the quarter ended September 30, 2013 was net of income tax expense of \$1,000. The effective tax rate was constant at 39.0% for the quarters ended September 30, 2014 and 2013.

## ***Nine Months Ended September 30, 2014 Compared to Nine Months Ended September 30, 2013:***

### ***Revenue***

For the nine months ended September 30, 2014, revenue increased \$682,000, or 1.4%, to \$49.8 million compared to \$49.1 million for the nine months ended September 30, 2013. This increase is attributable to the three *de novo* Offices, which accounted for an additional \$956,000 in revenue during the nine months ended September 30, 2014. Same store revenue (based on 63 Offices open during each full nine month period) decreased \$274,000.

## ***Direct expenses***

*Clinical salaries and benefits.* For the nine months ended September 30, 2014, clinical salaries and benefits increased \$412,000, or 1.4%, to \$29.5 million compared to \$29.1 million for the nine months ended September 30, 2013. This increase is attributable to the three *de novo* Offices, which accounted for an additional \$635,000 of clinical salaries and benefits during the nine months ended September 30, 2014 while clinical salaries and benefits at the 63 Offices open during each full nine month period decreased \$223,000. As a percentage of revenue, clinical salaries and benefits remained constant at 59.2% for the nine months ended September 30, 2014 and 2013.

*Dental supplies.* For the nine months ended September 30, 2014, dental supplies increased \$91,000, or 4.2%, to \$2.2 million compared to \$2.1 for the nine months ended September 30, 2013. This increase is attributable to the three *de novo* Offices, which accounted for an additional \$70,000 of dental supplies during the nine months ended September 30, 2014 while dental supplies at the 63 Offices open during each full nine month period increased \$21,000. As a percentage of revenue, dental supplies increased to 4.5% for the nine months ended September 30, 2014 compared to 4.4% for the nine months ended September 30, 2013.

*Laboratory fees.* For the nine months ended September 30, 2014, laboratory fees increased \$160,000, or 6.8%, to \$2.5 million compared to \$2.3 million for the nine months ended September 30, 2013. Laboratory fees increased \$117,000 at the 63 Offices open during each full nine month period while the three *de novo* Offices accounted for an additional \$43,000 of laboratory fees during the nine months ended September 30, 2014. The increase in laboratory fees is attributable to increases in periodontal procedures and dental crown placements. As a percentage of revenue, laboratory fees increased to 5.0% for the nine months ended September 30, 2014 compared to 4.8% for the nine months ended September 30, 2013.

*Occupancy.* Occupancy expense remained constant at \$4.4 million for the nine months ended September 30, 2014 and 2013. For the 63 Offices open during each full nine month period, there was a decrease of \$227,000 in janitorial expense, offset by an increase in rent expense attributable to a one-time charge incurred of approximately \$66,000 related to an Office consolidation. The three *de novo* Offices accounted for an additional \$211,000 of occupancy expense during the nine months ended September 30, 2014. As a percentage of revenue, occupancy expense decreased to 8.9% for the nine months ended September 30, 2014 compared to 9.0% for the nine months ended September 30, 2013.

*Advertising and marketing.* For the nine months ended September 30, 2014, advertising and marketing expense decreased to \$678,000 compared to \$859,000 for the nine months ended September 30, 2013, a decrease of \$180,000 or 21.0%. For the 63 Offices open during each full nine month period, television advertising expense decreased \$128,000 and radio advertising expense decreased \$61,000. The three *de novo* Offices accounted for an additional \$27,000 of advertising and marketing expenses during the nine months ended September 30, 2014. As a percentage of revenue, advertising and marketing expense decreased to 1.4% for the nine months ended September 30, 2014 compared to 1.7% for the nine months ended September 30, 2013. The Company regularly adjusts its advertising and marketing expenditures in response to market conditions and performance in individual markets.

*Depreciation and amortization-Offices.* For the nine months ended September 30, 2014, depreciation and amortization expenses attributable to the Offices increased to \$3.1 million compared to \$2.5 million for the nine months ended September 30, 2013, an increase of \$584,000 or 23.2%. The increase in depreciation and amortization expenses is primarily the result of the Company's ongoing efforts to upgrade the capital assets and tenant improvements in certain of the Company's Offices. See "Liquidity and Capital Resources" in this Item 2. The three *de novo* Offices accounted for an additional \$192,000 of depreciation and amortization expenses during the nine months ended September 30, 2014 while depreciation and amortization expenses at the 63 Offices open during each full nine month period increased \$392,000. As a percentage of revenue, depreciation and amortization expenses attributable to the Offices increased to 6.2% for the nine months ended September 30, 2014 compared to 5.1% for the nine months ended September 30, 2013.

*General and administrative-Offices.* For the nine months ended September 30, 2014, general and administrative expenses attributable to the Offices increased to \$4.1 million compared to \$3.6 million for the nine months ended September 30, 2013, an increase of \$567,000 or 15.9%. The increase in these general and administrative expenses is attributable to increases of \$413,000 in bad debt expense and \$51,000 in professional fees at the 63 Offices open during each full nine month period. Additionally, the three *de novo* Offices accounted for \$65,000 of the general and administrative expense increase during the nine months ended September 30, 2014. As a percentage of revenue, general and administrative expenses increased to 8.3% for the nine months ended September 30, 2014 compared to 7.3% for the nine months ended September 30, 2013.

### ***Contribution from dental Offices***

As a result of revenue increasing \$682,000 and direct expenses increasing \$1.7 million during the nine months ended September 30, 2014, contribution from dental Offices decreased to \$3.3 million for the nine months ended September 30, 2014 compared to \$4.2 million for the nine months ended September 30, 2013, a decrease of \$970,000 or 23.0%. As a percentage of revenue, contribution from dental Offices decreased to 6.5% for the nine months ended September 30, 2014 compared to 8.6% for the nine months ended September 30, 2013.

### ***Corporate expenses***

*Corporate expenses - general and administrative.* For the nine months ended September 30, 2014, corporate expenses – general and administrative increased to \$3.7 million compared to \$3.5 million for the nine months ended September 30, 2013, an increase of \$165,000 or 4.7%. This increase is attributable to \$339,000 in accrued severance compensation expense and \$142,000 in corporate wages, offset by decreases of \$229,000 in executive officers' bonuses and \$119,000 related to stock-based compensation pursuant to ASC Topic 718. As a percentage of revenue, corporate expenses – general and administrative increased to 7.4% for the nine months ended September 30, 2014 compared to 7.2% for the nine months ended September 30, 2013.

*Corporate expenses - depreciation and amortization.* For the nine months ended September 30, 2014, corporate expenses - depreciation and amortization increased to \$167,000 compared to \$146,000 for the nine months ended September 30, 2013, an increase of \$22,000 or 14.9%. This increase is attributable to the further development of the Company's website and other information technology equipment added to the corporate office. As a percentage of revenue, corporate expenses – depreciation and amortization remained constant at 0.3% for the nine months ended September 30, 2014 and 2013.

### ***Operating income/(loss)***

As a result of the decrease in contribution from dental Offices and the increase in corporate expenses discussed above, the Company's operating income/(loss) decreased by \$1.2 million to \$(590,000) for the nine months ended September 30, 2014 compared to \$566,000 for the nine months ended September 30, 2013. As a percentage of revenue, operating income/(loss) decreased to (1.2)% for the nine months ended September 30, 2014 compared to 1.2% for the nine months ended September 30, 2013.

### ***Other income (expense)***

*Change in fair value of contingent liabilities.* Change in fair value of contingent liabilities of \$196,000 for the nine months ended September 30, 2013 was due to the Company's determination to write down values of two Offices that were acquired during the fourth quarter of 2009.

*Interest expense/(income), net.* For the nine months ended September 30, 2014, interest expense, net increased to \$86,000 compared to \$70,000 for the nine months ended September 30, 2013, an increase of \$16,000 or 22.4%. This increase in interest expense was primarily caused by a decrease in interest income at the Offices. As a percentage of revenue, interest expense, net increased to 0.2% for the nine months ended September 30, 2014 compared to 0.1% for the nine months ended September 30, 2013.

### ***Net income/(loss)***

As a result of the above, the Company's net loss was \$(413,000) for the nine months ended September 30, 2014 compared to net income of \$422,000 for the nine months ended September 30, 2013, a decrease of \$834,000. As a percentage of revenue, net income/(loss) decreased to (0.8)% for the nine months ended September 30, 2014 compared to 0.9% for the nine months ended September 30, 2013. Net loss for the nine months ended September 30, 2014 was net of income tax (benefit) of \$(264,000), while net income for the nine months ended September 30, 2013 was net of income tax expense of \$270,000. The effective tax rate was constant at 39.0% for the nine months ended September 30, 2014 and 2013.

## Liquidity and Capital Resources

The Company finances its operations and growth through a combination of cash provided by operating activities and bank credit facilities. As of September 30, 2014, the Company had a working capital deficit of approximately \$2.6 million and retained earnings of \$3.5 million.

On September 13, 2013, the Company entered into a Credit Agreement with Compass Bank, which was amended on February 12, 2014 and August 8, 2014 (the "Credit Facility"). The Credit Facility allows the Company to borrow, on a revolving basis, an aggregate principal amount not to exceed \$12.0 million. Interest is computed at either the lender's prime rate or at LIBOR rate plus 1.15% in effect from time to time at the Company's option. As of September 30, 2014, the Company's LIBOR borrowing rate was 1.30% and the prime rate borrowing rate was 3.25%. A commitment fee on the average daily unused amount of the revolving loan commitment is also assessed at a rate of 0.25% per annum, and is payable quarterly in arrears. At September 30, 2014, the Company had approximately \$10.3 million LIBOR rate borrowings outstanding and approximately \$1.7 million available for borrowing under the Credit Facility. The loan matures on September 13, 2016. The Credit Facility is collateralized by substantially all of the assets of the Company. The Credit Facility requires the Company to comply with certain affirmative and negative covenants, including maintaining (i) a debt-to-EBITDA ratio of no more than 2.45 to 1.00 for the year ending December 31, 2014, 2.15 to 1.00 for the twelve months ending June 30, 2015, 2.05 to 1.00 for the year ending December 31, 2015, and 2.00 to 1.00 for the twelve months ending June 30, 2016, and (ii) a fixed charge coverage ratio of not less than 1.25 to 1.00. At September 30, 2014, the Company was in compliance with the Credit Facility covenants.

On September 13, 2013, the Company terminated its credit facility and term loan with KeyBank National Association ("KeyBank"). The Company used borrowings under the new Credit Facility to repay the outstanding \$4.6 million principal amount plus accrued interest under the KeyBank credit facility and \$3.6 million principal amount plus accrued interest under the term loan.

Net cash provided by operating activities was approximately \$3.0 million for the nine months ended September 30, 2014 and 2013, respectively. During the nine months ended September 30, 2014, excluding net income and after adding back non-cash items, the Company's cash provided by operating activities consisted of increases of approximately \$717,000 in income taxes payable, \$152,000 in accounts payable and accrued expenses and \$22,000 in other long-term obligations, offset by increases of approximately \$634,000 in accounts receivable (including a provision for doubtful accounts of approximately \$689,000) and \$201,000 in prepaid expenses and other assets. During the nine months ended September 30, 2013, excluding net income and after adding back non-cash items, the Company's cash provided by operating activities consisted primarily of an increase in accounts payable and accrued expenses of approximately \$1.3 million and an increase in income taxes payable of approximately \$478,000, offset by an increase in accounts receivable of approximately \$1.5 million, an increase in prepaid expenses and other assets of approximately \$193,000 and a decrease in other long-term obligations of approximately \$415,000.

Net cash used in investing activities was approximately \$4.3 million and \$3.5 million for the nine months ended September 30, 2014 and 2013, respectively. For the nine months ended September 30, 2014, the Company invested approximately \$4.3 million in capital expenditures, including approximately \$1.7 million related to remodels and/or relocations of three of its Offices, \$1.2 million for two *de novo* Offices and \$1.1 million related to six Offices that were converted to digital radiography, offset by a decrease in notes receivable of \$20,000. For the nine months ended September 30, 2013, the Company invested approximately \$3.5 million in capital expenditures, including approximately \$1.1 million related to remodels and relocations of two of its Offices, \$969,000 related to seven Offices that were converted to digital radiography and \$579,000 for the *de novo* Office that opened on July 29, 2013, offset by a decrease in notes receivable of \$16,000.

Net cash provided by financing activities was approximately \$1.1 million and \$1.2 million for the nine months ended September 30, 2014 and 2013, respectively. During the nine months ended September 30, 2014, net cash provided by financing activities was comprised of approximately \$2.2 million in advances under the Credit Facility, \$65,000 in proceeds from the exercise of Common Stock options and \$11,000 from the tax benefit of Common Stock options exercised, offset by approximately \$1.2 million for the payment of dividends. During the nine months ended September 30, 2013, net cash provided by financing activities was comprised of approximately \$4.2 million in advances under the KeyBank credit facility and \$43,000 in proceeds from the exercise of Common Stock options, offset by approximately \$1.8 million used to pay down the term loan from KeyBank, \$1.2 million for the payment of dividends and \$32,000 from the tax expense of Common Stock options exercised.

As of September 30, 2014, the Company had the following debt and lease obligations:

	<u>Payments due by Period</u>				
	Total	1 year	2-3 years	4-5 years	More than 5 years
Debt obligations	\$ 10,301,988	\$ -	\$10,301,988	\$ -	\$ -
Operating lease obligations	16,177,954	3,923,938	5,989,910	3,334,295	2,929,811
<b>Total</b>	<b>\$ 26,479,942</b>	<b>\$ 3,923,938</b>	<b>\$16,291,898</b>	<b>\$ 3,334,295</b>	<b>\$ 2,929,811</b>

The Company has leased space for four additional *de novo* Offices. One Office, which is located in Scottsdale, Arizona, opened in October 2014. The Company anticipates the other three Offices, which are located in Albuquerque, New Mexico, Westminster, Colorado and Commerce City, Colorado, will open in 2015. The Company anticipates it will require approximately \$550,000 in capital expenditures to fully equip each *de novo* Office. The Company believes that cash generated from operations and borrowings under its Credit Facility will be sufficient to fund its anticipated working capital needs, capital expenditures, debt service requirements and dividend payments for at least the next 12 months. In order to meet its long-term liquidity or capital needs, the Company may issue additional equity or debt securities, subject to market and other conditions or enter into additional term loans or revolving credit facilities. There can be no assurance that such additional financing will be available on terms acceptable to the Company or at all. The failure to obtain the funds necessary to finance its future cash requirements could adversely affect the Company's ability to pursue its strategy and could negatively affect its operations in future periods.

#### **ITEM 4. CONTROLS AND PROCEDURES**

Under the supervision and with the participation of the Company's management, including the Chief Executive Officer and Chief Financial Officer, the Company evaluated the design and operation of its disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, or the "Exchange Act") as of September 30, 2014. On the basis of this review, the Company's management, including the Chief Executive Officer and Chief Financial Officer, concluded that the Company's disclosure controls and procedures were effective as of September 30, 2014.

There has been no change in the Company's internal control over financial reporting during the three months ended September 30, 2014 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

### **PART II. OTHER INFORMATION**

#### **ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

##### **Issuer Purchases of Equity Securities**

The Company did not purchase any shares of its Common Stock during the period of July 1, 2014 through September 30, 2014. The Company's stock repurchase program has been ongoing for more than five years and there are no expiration dates on any of the plans. Common Stock repurchases may be made from time to time as the Company's management deems appropriate. As of September 30, 2014, the dollar value of shares that may be purchased under the stock repurchase program was approximately \$891,000.

## **ITEM 6. EXHIBITS**

<b><u>Exhibit Number</u></b>	<b><u>Description of Document</u></b>
3.1	Amended and Restated Articles of Incorporation, incorporated herein by reference to Exhibits 3.1 and 3.2 to the Company's Registration Statement on Form S-1 (SEC File No. 333-36391), as filed with the Securities and Exchange Commission on September 25, 1997.
3.2	Amended and Restated Bylaws, incorporated herein by reference to Exhibit 3.3 to the Company's Registration Statement on Form S-1 (SEC File No. 333-36391), as filed with the Securities and Exchange Commission on September 25, 1997.
4.1	Reference is made to Exhibits 3.1 and 3.2.
4.2	Specimen Stock Certificate, incorporated herein by reference to Exhibit 4.2 to the Company's Registration Statement on Form S-1/A (SEC File No. 333-36391), as filed with the Securities and Exchange Commission on November 25, 1997.
31.1	Rule 13a-14(a) Certification of the Chief Executive Officer.
31.2	Rule 13a-14(a) Certification of the Chief Financial Officer.
32.1*	Section 1350 Certifications of the Chief Executive Officer and the Chief Financial Officer.
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

\* Furnished herewith.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### BIRNER DENTAL MANAGEMENT SERVICES, INC.

Date: November 13, 2014

By: /s/ Frederic W.J. Birner  
Name: Frederic W.J. Birner  
Title: Chairman of the Board and Chief Executive Officer  
*(Principal Executive Officer)*

Date: November 13, 2014

By: /s/ Dennis N. Genty  
Name: Dennis N. Genty  
Title: Chief Financial Officer, Secretary, and Treasurer  
*(Principal Financial and Accounting Officer)*

## Index of Exhibits

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